# leV Performance ndicators

For Every Stage of Your Training Program

## **Program Manager**



Many training programs are run by a single program manager, or a small team dedicated to bringing sweeping changes through professional development to large workforces.

This task can be hard on its own, but for most program managers, it can be difficult to take a step back and understand objectively the strengths and weaknesses

of your training program. Whether your program is brand new or already an effective change agent, the potential it has to impact your organization in a meaningful way is always high.

### There's no cap to the ROI that effective training can bring. Here are a few levels we've identified, so

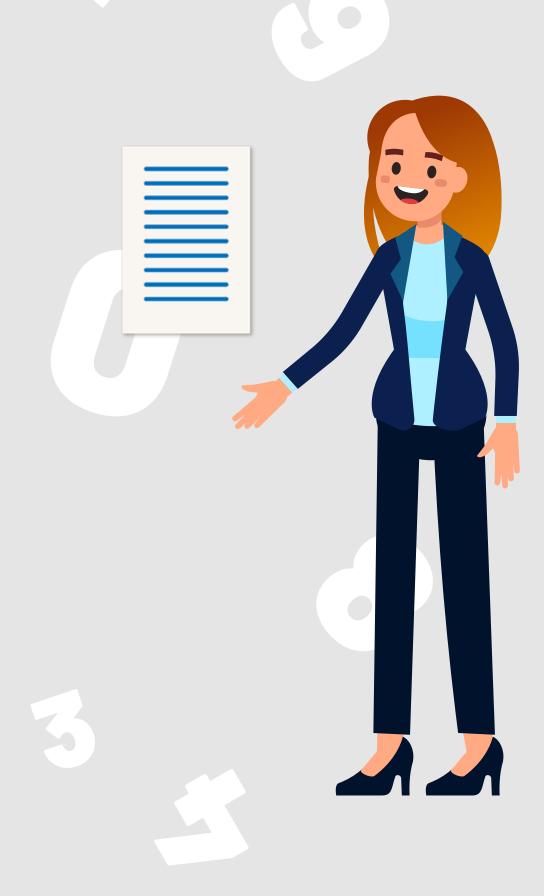
you can see where your training program is at, and work on moving to the next level!

#### Stage One: **The Emerging Program**

### In this phase, your program is just getting

off the ground and starting to bring change to your organization. There aren't many strategic initiatives you've pulled off yet, but you're working to make sure employees know about your program and are turning to it for their learning needs. Success Indicators: Course launches, LMS

logins, and other usage metrics





## In this stage, you've become more

**The Strategist** 

**Stage Two:** 

intentional in your training, and started aligning training to your strategic initiatives. Employees are more likely to turn to your training program for their own learning needs. Success Indicators: Requests for training from

managers, LMS logins, a training process that includes a planning phase to align training to business challenges

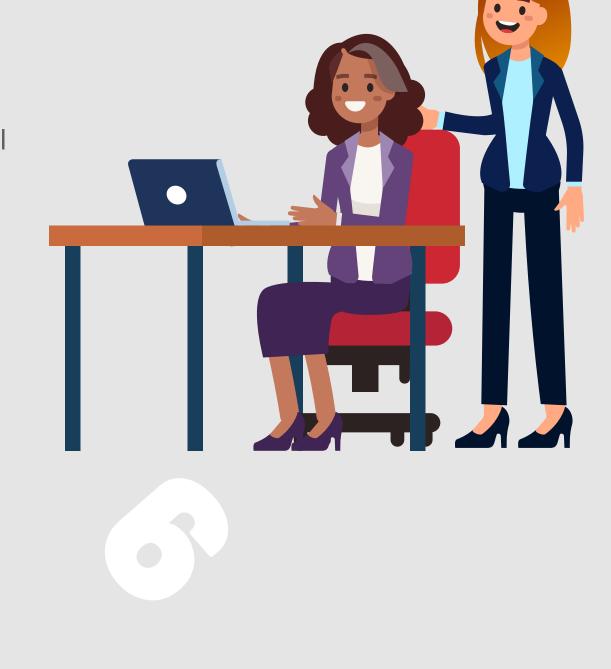
#### In this stage, your training is bringing in real results from training – training isn't just

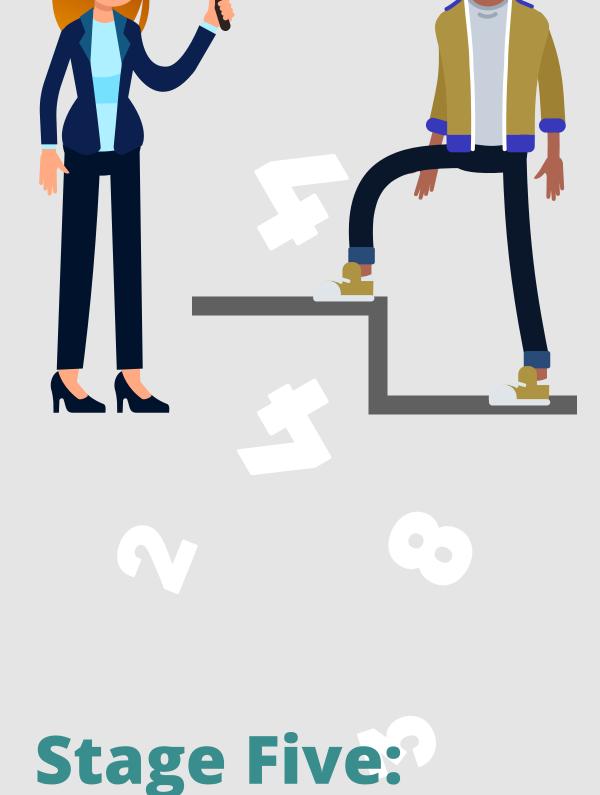
**The Game Changer** 

Stage Three:

#### being aligned to business goals, it's also a crucial part of helping your organization

achieve thoese business goals. Success Indicators: Strong leadership support, strong awareness of your training program, support from managers in implementing training.





#### promoting training and attribute many successes to your training efforts. The

Stage Four:

In this stage, training is seen by your

organization. Leaders are actively

organization as a strategic benefit to your

#### training process is in-depth, and training reinforcement is a crucial part of this

The Tactician

process. You have a learning culture, where employees understand that personal development is an expectation.

Success Indicators: Conversations with leadership about expanding your program, strong feedback, business success attributed to your program

Success Indicators: Provable ROI based on

well-known evaluation methods (like the

Kirkpatrick Model), increasing bank of

actionable training data.

#### from strategic decision-making, to measuring reaction to training, to measuring the ROI of your training efforts.

**The Training Master** 

In this stage, your program is an effective

change agent and a strategic function that

accurate and reliable ROI claims, and your

along every phase of the learning process,

training process includes measurements

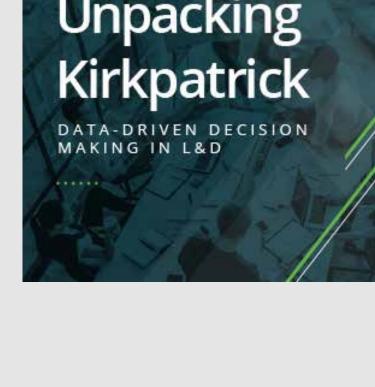
solves business challenges. You have



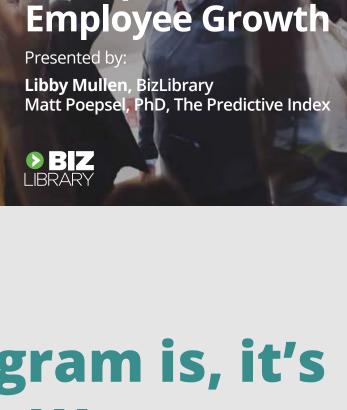
out these free resources! Unpacking

Ready to level up your

training program? Check







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to Inspire

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